Financial Results for the First Quarter FY2027 (April 1, 2026 to June 30, 2026)

IDEC CORPORATION

Securities code: 6652

August 6, 2026

01

First Quarter for FY2027

Key Points of Financial Results

IDEC

Net sales

Net sales JPY **21.4** billion（YoY +36.0%）

- Sales growth across all regions and products, supported by expanding global demand, particularly in the semiconductor equipment market, exceeding initial expectations.

Profit

Operating profit JPY **2.4** billion （YoY +656.4%） — Margin **11.5**%

Profit attributable to owners of parent JPY **4.7** billion （YoY +922.0%） — Margin **22.2**%

- Significant profit growth driven by higher sales.
- Recorded JPY 4.1 billion in extraordinary income, primarily attributable to the sale of land and buildings at the former U.S. headquarters.

Consolidated Results

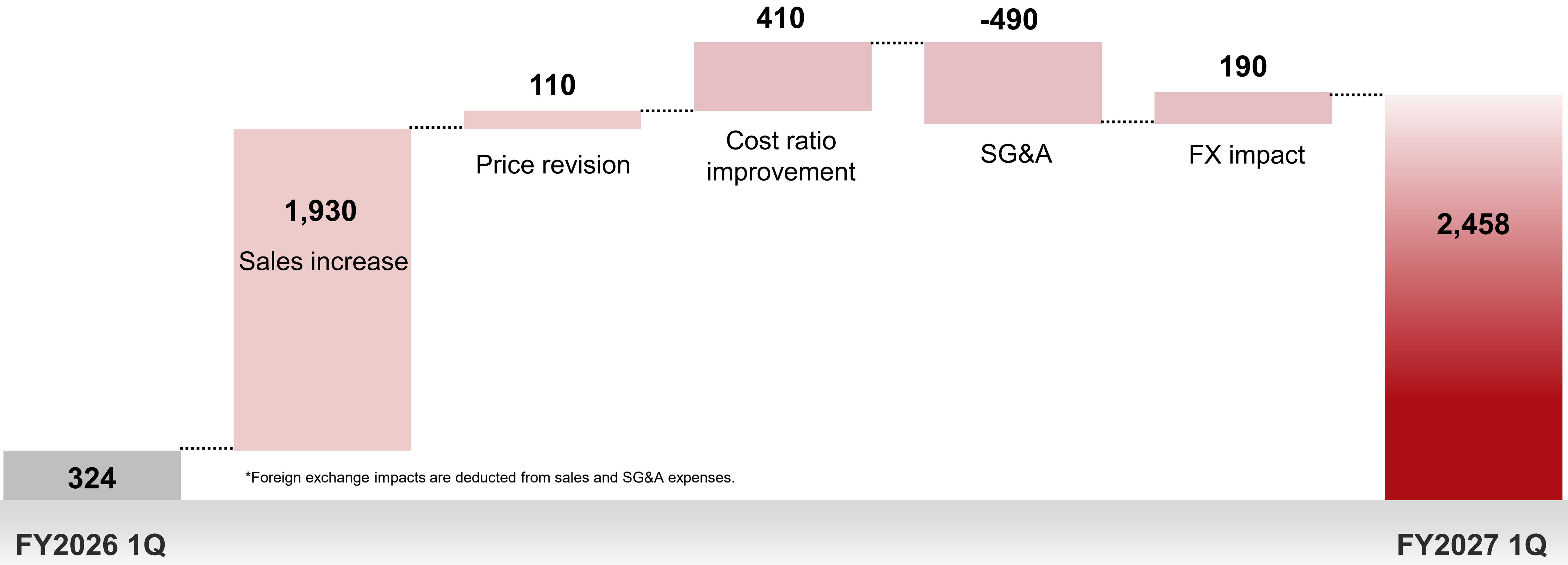
IDEC

[Unit: Millions of JPY] *Amounts less than JPY 1 million are rounded down	FY2026 1Q		FY2027 1Q		
	Actual	Sales ratio	Actual	Sales ratio	YoY
Net sales	15,736	100.0%	**21,405**	100.0%	+36.0%
Gross profit	6,643	42.2%	**9,735**	45.5%	+46.5%
SG&A	6,318	40.2%	**7,277**	34.0%	+15.2%
Operating profit	324	2.1%	**2,458**	11.5%	+656.4%
Ordinary profit	627	4.0%	**2,530**	11.8%	+303.1%
Profit attributable to owners of parent	465	3.0%	**4,754**	22.2%	+922.0%
Basic earnings per share (JPY)	15.77	–	**160.69**	–	+144.92

	FY2026 1Q	FY2027 1Q	YoY
Average exchange rate for USD	144.60	**159.57**	+14.97
Average exchange rate for EUR	163.81	**185.40**	+21.59
Average exchange rate for CNY	19.99	**23.44**	+3.45

Factors of Operating Profit and Loss Fluctuations

- Sales growth across all regions and product categories, supported by price revisions.
- Improved gross profit margin driven by a higher sales mix of safety-related products and U.S. tariff refunds.
- SG&A expenses increased, reflecting higher sales-related costs and rising labor costs due to inflation.
- Operating profit increased by JPY 2.13 billion year on year.



*Foreign exchange impacts are deducted from sales and SG&A expenses.

Consolidated Results (Quarterly)

IDEC

[Unit: Millions of JPY] *Amounts less than JPY 1 million are rounded down	FY2026 1Q (April-June)		FY2026 2Q (July-September)		FY2026 3Q (October-December)		FY2026 4Q (January-March)		FY2027 1Q (April-June)		
	Actual	Sales ratio	Actual	Sales ratio	Actual	Sales ratio	Actual	Sales ratio	**Actual**	**Sales ratio**	**YoY**
Net sales	15,736	100.0%	18,374	100.0%	18,906	100.0%	19,950	100.0%	**21,405**	**100.0%**	**+36.0%**
Gross profit	6,643	42.2%	8,584	46.7%	8,377	44.3%	8,743	43.8%	**9,735**	**45.5%**	**+46.5%**
SG&A	6,318	40.2%	6,298	34.3%	6,608	35.0%	7,005	35.1%	**7,277**	**34.0%**	**+15.2%**
Operating profit	324	2.1%	2,286	12.4%	1,769	9.4%	1,738	8.7%	**2,458**	**11.5%**	**+656.4%**
Ordinary profit	627	4.0%	2,282	12.4%	2,003	10.6%	1,656	8.3%	**2,530**	**11.8%**	**+303.1%**
Profit attributable to owners of parent	465	3.0%	1,290	7.0%	1,130	6.0%	987	4.9%	**4,754**	**22.2%**	**+922.0%**
Basic earnings per share (JPY)	15.77	–	43.71	–	38.30	–	33.44	–	**160.69**	**–**	

Sales by Region

[Unit: Millions of JPY] *Amounts less than JPY 1 million are rounded down (Sales ratio)	FY2026 1Q	FY2027 1Q	YoY
Japan	5,444 (34.6%)	**6,749 (31.5%)**	+24.0%
Overseas	10,291 (65.4%)	**14,656 (68.5%)**	+42.4%
Americas	3,055 (19.4%)	**4,257 (19.9%)**	+39.3%
EMEA (Europe, Middle East, and Africa)	3,400 (21.6%)	**4,657 (21.8%)**	+37.0%
Asia Pacific	3,835 (24.4%)	**5,740 (26.8%)**	+49.7%
Total	15,736 (100.0%)	**21,405 (100.0%)**	+36.0%

Japan

- Sales growth driven by strong demand from the semiconductor and robotics industries.

Americas

- Robust sales performance supported by growing demand from data centers and semiconductor equipment manufacturers.

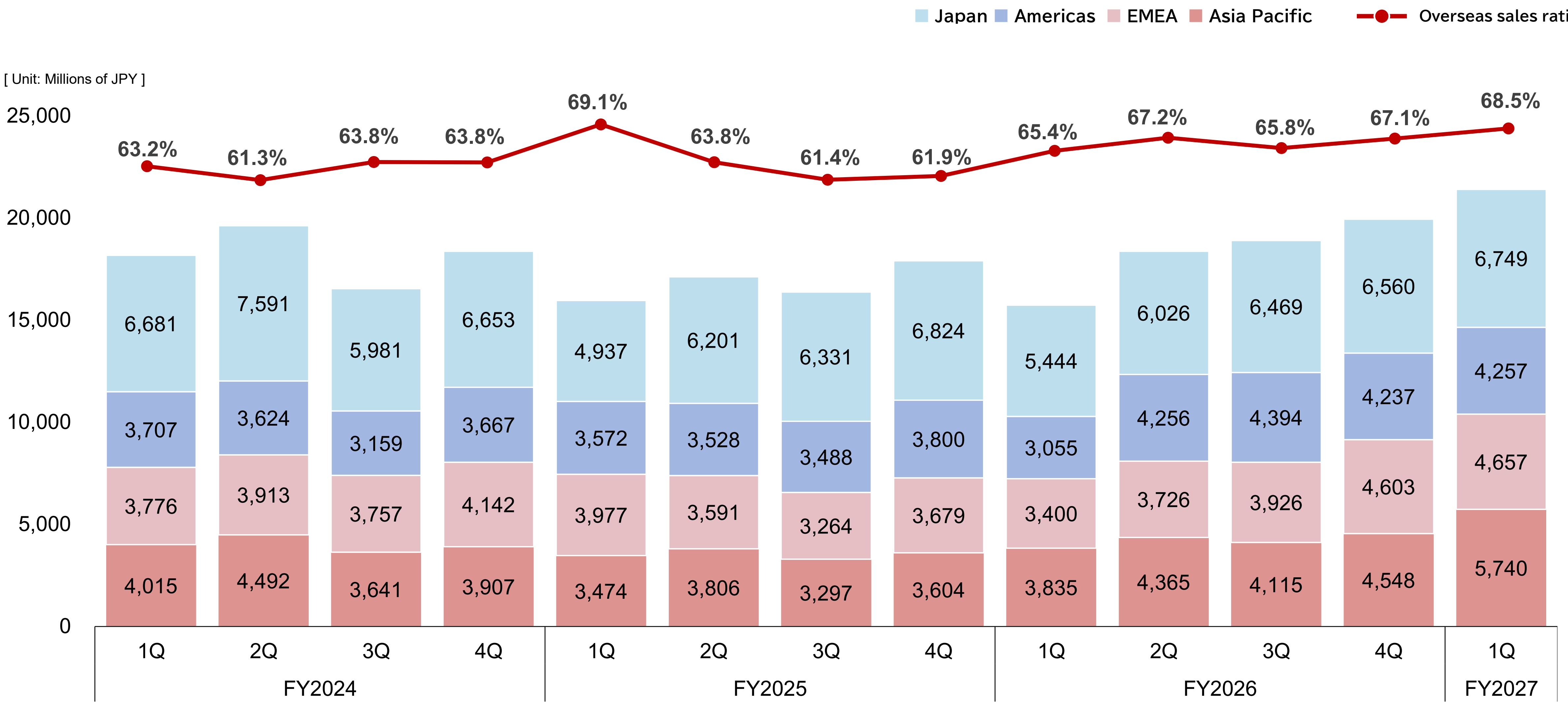
EMEA

- Sales growth as demand in key industries gradually recovered in Europe.

Asia Pacific

- Strong sales growth driven by expanding FA demand associated with smart factory investments in the automotive and semiconductor industries.

Sales by Region (Quarterly)



*Rounded down to less than one million yen

Sales by Product

[Unit: Millions of JPY] *Amounts less than JPY 1 million are rounded down (Composition ratio)	FY2026 1Q	FY2027 1Q	YoY
HMI	7,554 (48.0%)	**10,322 (48.2%)**	+36.6%
Industrial Relays & Components	2,905 (18.5%)	**4,000 (18.7%)**	+37.7%
Automation & Sensing	1,504 (9.6%)	**2,087 (9.8%)**	+38.8%
Safety & Explosion protection	2,742 (17.4%)	**4,022 (18.8%)**	+46.7%
Systems	1,029 (6.5%)	**972 (4.5%)**	-5.5%
Others*	15,736 (100.0%)	**21,405 (100.0%)**	+36.0%

HMI
- Sales of industrial switches remained strong, supported by robust demand from the FA market, particularly from semiconductor equipment manufacturers.

Industrial Components
- Sales of control relays remain strong in core markets, including Asia Pacific and North America.

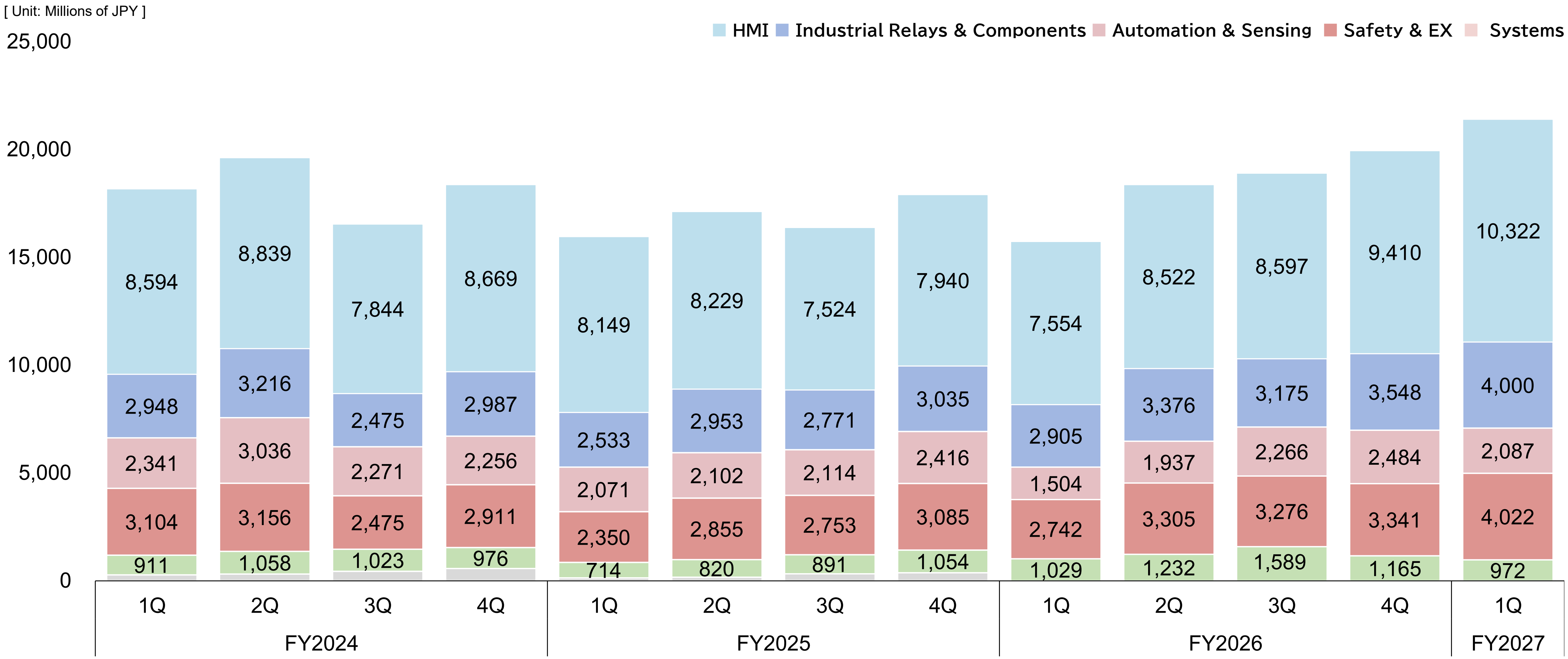
Automation & Sensing
- Sales of programmable logic controllers, our flagship product, increased, driven by strong demand in North America, our key market, and growing shipments to OEM customers.

Safety & Explosion Protection
- Sales of safety-related equipment remained stable in core markets such as Japan and Asia Pacific, with particularly strong performance in China.

System
- Sales of control panels for semiconductor manufacturing and logistics-related equipment decreased in Japan, Asia Pacific.

Sales by Product (Quarterly)

IDEC



*Rounded down to less than one million yen
* Due to the sale of IDEC Systems & Controls Co., Ltd. (solar power generation business), etc., "Other" will be abolished from the fiscal year ending March 2026.

Focus Industries and Trends

- AI-related investments continue to support demand in the semiconductor equipment market, while demand remains solid across other industries as well.

-: Flat ○: Expand ◎:Strong

	Outlook for the fiscal year ending March 2027	Japan	United States	Europe	China	APAC
Machine tool 	• Growth expected globally, particularly in China and Japan.	○	○	○	◎	○
Semiconductors 	• AI-related investments are driving capital spending in the semiconductor equipment market, supporting strong growth across all regions.	◎	◎	○	◎	○
Robots 	• Steady growth expected globally, led by the U.S. and China.	○	○	—	○	○
Automotive 	• Automotive-related investments continue to expand in China.	—	—	—	○	○
Special Vehicles 	• Recovery continues across key industries, including construction machinery, material handling, and defense.	—	—	○	○	
AGV・AMR 	• Strong global growth expected to continue.	○	○	○	◎	

Orders Received

- Orders received and order backlog increased significantly year on year across all regions.
- Orders received reached a record high.

[Unit: Millions of JPY] *Amounts less than JPY 1 million are rounded down	FY2026 1Q		FY2027 1Q			
	Orders received	Order backlog	Order s received	YoY	Order backlog	YoY
Japan	6,541	5,985	**9,782**	+49.5%	**9,049**	+51.2%
Americas	3,557	3,191	**4,997**	+40.5%	**4,146**	+29.9%
EMEA (Europe, Middle East, and Africa)	2,989	7,086	**5,450**	+82.3%	**8,524**	+20.3%
Asia Pacific	2,421	3,269	**5,390**	+122.6%	**5,870**	+79.6%
Total	15,510	19,532	**25,620**	+65.2%	**27,591**	+41.3%

Orders Received (Quarterly)

- Japan: Orders received continued to expand in 1Q, driven by sustained strong demand from semiconductor equipment manufacturers since 4Q of the previous fiscal year.
- EMEA: Orders received continued to recover.
- Asia Pacific: Orders received remained strong, supported by sustained demand in China.

	FY2026								FY2027	
[Unit: Millions of JPY] *Amounts less than JPY 1 million are rounded down	1Q (April-June)		2Q (July-September)		3Q (October-December)		4Q (January-March)		1Q (April-June)	
	Orders received	Order backlog	Orders received	Order backlog	Orders received	Order backlog	Orders received	Order backlog	Orders received	Order backlog
Japan (excluding solar power generation business)	6,541	5,985	6,875	6,168	6,621	5,627	8,282	6,605	**9,782**	**9,049**
Americas	3,557	3,191	3,953	2,929	4,302	2,873	4,706	3,392	**4,997**	**4,146**
EMEA (Europe, Middle East, and Africa)	2,989	7,086	3,767	7,072	4,675	7,738	4,812	7,813	**5,450**	**8,524**
Asia Pacific	2,421	3,269	3,007	2,591	3,451	2,665	6,620	5,564	**5,390**	**5,870**
Total	15,510	19,532	17,604	18,762	19,050	18,906	24,420	23,376	**25,620**	**27,591**

Consolidated Balance Sheet

[Unit: Millions of JPY] *Amounts less than JPY 1 million are rounded down	FY2026 (previous FY)	FY2027 (end of June)	YoY
Current asset	53,312	**56,607**	+3,295
Non-current asset	60,259	**60,097**	-162
Current liabilities	27,065	**29,261**	+2,195
Non-current liabilities	16,586	**13,506**	-3,080
Total net assets	69,920	**73,938**	+4,018
Total liabilities and net assets	113,572	**116,705**	+3,133
Equity-to-asset ratio	61.0%	**63.0%**	+2.0%

Assets

- Total assets increased by JPY 3.13 billion, driven primarily by higher cash and deposits.

Liabilities

- Total liabilities decreased by JPY 0.88 billion, reflecting lower borrowings, despite increases in income taxes payable and trade payables.

Net assets

- Net assets increased by JPY 4.01 billion, supported by growth in retained earnings and foreign currency translation adjustments.

Consolidated Cash Flow

[Unit: Millions of JPY] *Amounts less than JPY 1 million are rounded down	FY2026 1Q	FY2027 1Q	YoY
CF from operating activities	1,795	**3,428**	+1,633
CF from investing activities	-857	**3,671**	+4,529
Free cash flows (FCF)	937	**7,100**	+6,162
CF from financing activities	-3,072	**-4,839**	-1,766
Cash and cash equivalents at end of period	16,394	**20,748**	+4,354

CF from operating activities

- JPY 3.42 billion, driven by higher profit from sales growth, a decrease in trade receivables, and an increase in trade payables.

CF from investing activities

- JPY 3.67 billion, reflecting proceeds from the sale of land and buildings at the former U.S. headquarters, partially offset by investments in the new headquarters.

CF from financing activities

- JPY -4.83 billion, due primarily to dividend payments and the repayment of interest-bearing debt.

02

Forecast for the FY2027

Forecast for the FY2027

- Given the time required to reassess our earnings forecast in light of the evolving external business environment, the forecast remains unchanged at this time.
- We will continue to carefully assess the impact of order trends, foreign exchange movements, and investment requirements on earnings, and will announce any revisions once finalized.

[Unit: Millions of JPY] *Amounts less than JPY 1 million are rounded down	FY2026		FY2027		
	Actual	Sales Ratio	Forecast	Sales Ratio	YoY
Net sales	72,967	100.0%	**75,500**	100.0%	+3.5%
Gross profit	32,349	44.3%	**35,200**	46.6%	+8.8%
SG&A	26,230	35.9%	**28,000**	37.1%	+6.7%
Operating profit	6,118	8.4%	**7,200**	9.5%	+17.7%
Ordinary profit	6,569	9.0%	**6,750**	8.9%	+2.7%
Profit attributable to owners of parent	3,873	5.3%	**6,000**	7.9%	+54.9%
Basic earnings per share (JPY)	131.22	–	**203.25**	–	+72.03

	FY2026	FY2027	YoY
Average exchange rate for USD	150.67	**150.00**	-0.67
Average exchange rate for EUR	174.64	**180.00**	+5.36
Average exchange rate for CNY	21.22	**21.00**	-0.22

Forecast for the FY2027

[Unit: Millions of JPY] *Amounts less than JPY 1 million are rounded down (Composition ratio)	FY2026	FY2027	
	Actual	Forecast	YoY
HMI	34,085 (46.7%)	**35,200** **(46.6%)**	+3.3%
Industrial Relays & Components	13,005 (17.8%)	**13,000** **(17.2%)**	-0.0%
Automation & Sensing	8,193 (11.2%)	**8,800** **(11.7%)**	+7.4%
Safety & Explosion Protection	12,665 (17.4%)	**13,400** **(17.7%)**	+5.8%
Systems	5,016 (6.9%)	**5,100** **(6.8%)**	+1.7%
Total	72,967	**75,500**	+3.5%

Domestic sales	24,500	**25,400**	+3.7%
Overseas Sales (Overseas sales ratio)	48,466 (66.4%)	**50,100** **(66.4%)**	+3.4% (ー)

Capital Expenditure, Depreciation and Amortization, and R&D Expenses

- Promoting various investments to achieve sustainable growth.

[Unit: Millions of JPY] *Amounts less than JPY 1 million are rounded down	FY2026	FY2027 (Forecast)	YoY
Capital expenditure	5,937	**4,100**	-30.9%
Depreciation and Amortization	3,997	**4,600**	+15.1%
R&D expenses	2,945	**3,300**	+12.1%

Capital expenditure

- Implementation of various systems (ERP, SCP, etc.), enhancement of IT security, and capital investment in the new U.S. site are generally completed by the FY2026.
- For the FY2027, it is forecast to be JPY 4.1 billion.

Depreciation and Amortization

- Depreciation and amortization expense for capital expenditure through FY2026 will begin in the FY2027.

Exchange Rates and Exchange Sensitivity

Currency	Exchange assumption	Estimated impact of a JPY 1 fluctuation *For CNY, estimated impact based on a JPY 0.1 fluctuation	
		Net sales	Operating profit
USD	JPY 150	Approx. JPY 120 million	Approx. JPY 10 million
EUR	JPY 180	Approx. JPY 90 million	Approx. JPY 7 million
CNY	JPY 21	Approx. JPY 40 million	Approx. JPY 5 million

References

Outline of the Medium-Term Management Plan

IDEC

New IDEC

Transition to a customer-centric business structure and enhance responsiveness to market changes.

Customer-centric Business Structure

- Establish global structure to meet customer demands
- Strengthen solutions to address customer challenges

Realizing One IDEC

- Optimize operations and manufacturing bases globally
- Establish SCM system that leverages digital technology and enhances customer satisfaction and efficiency
- Establish organization that reinforces “One IDEC”

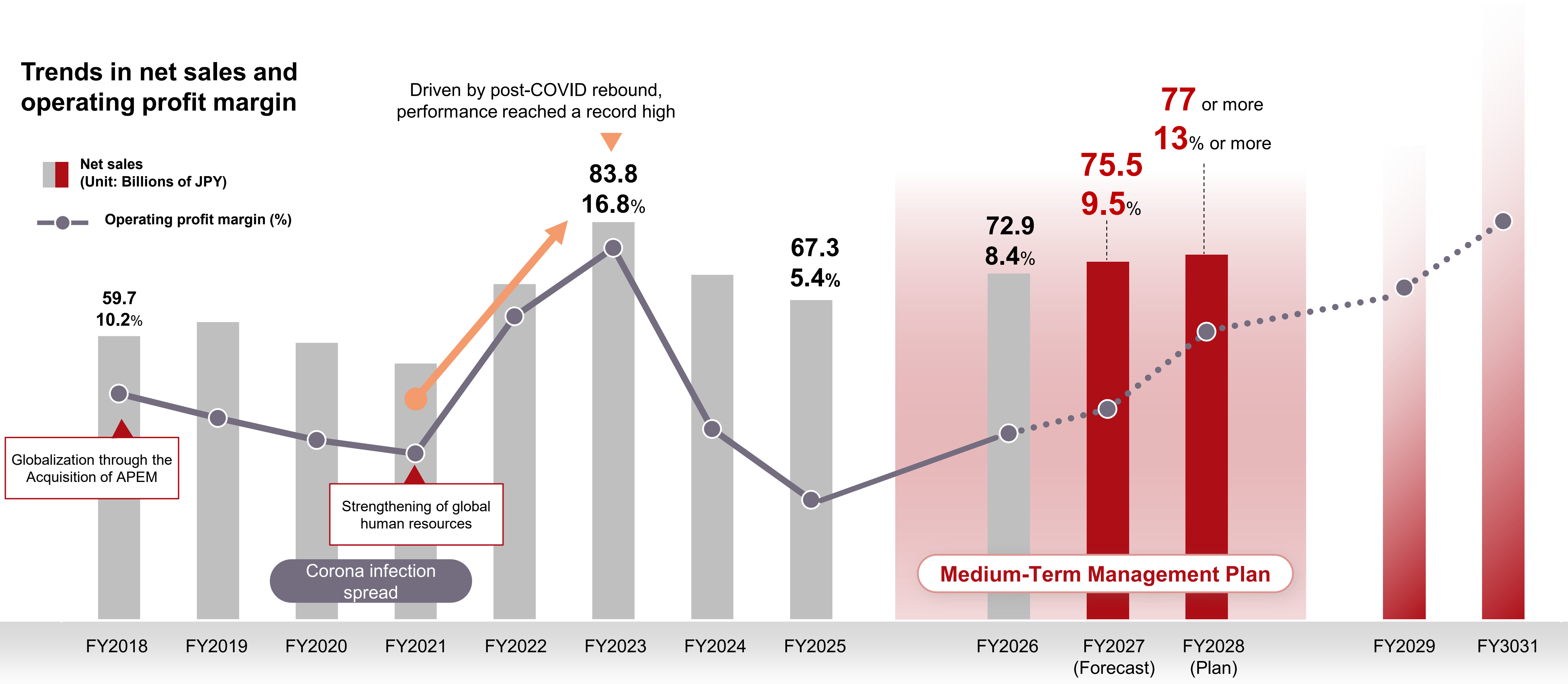
Targets for the FY2028

Net sales: JPY 77 billion or more

Operating profit margin: 13% or more

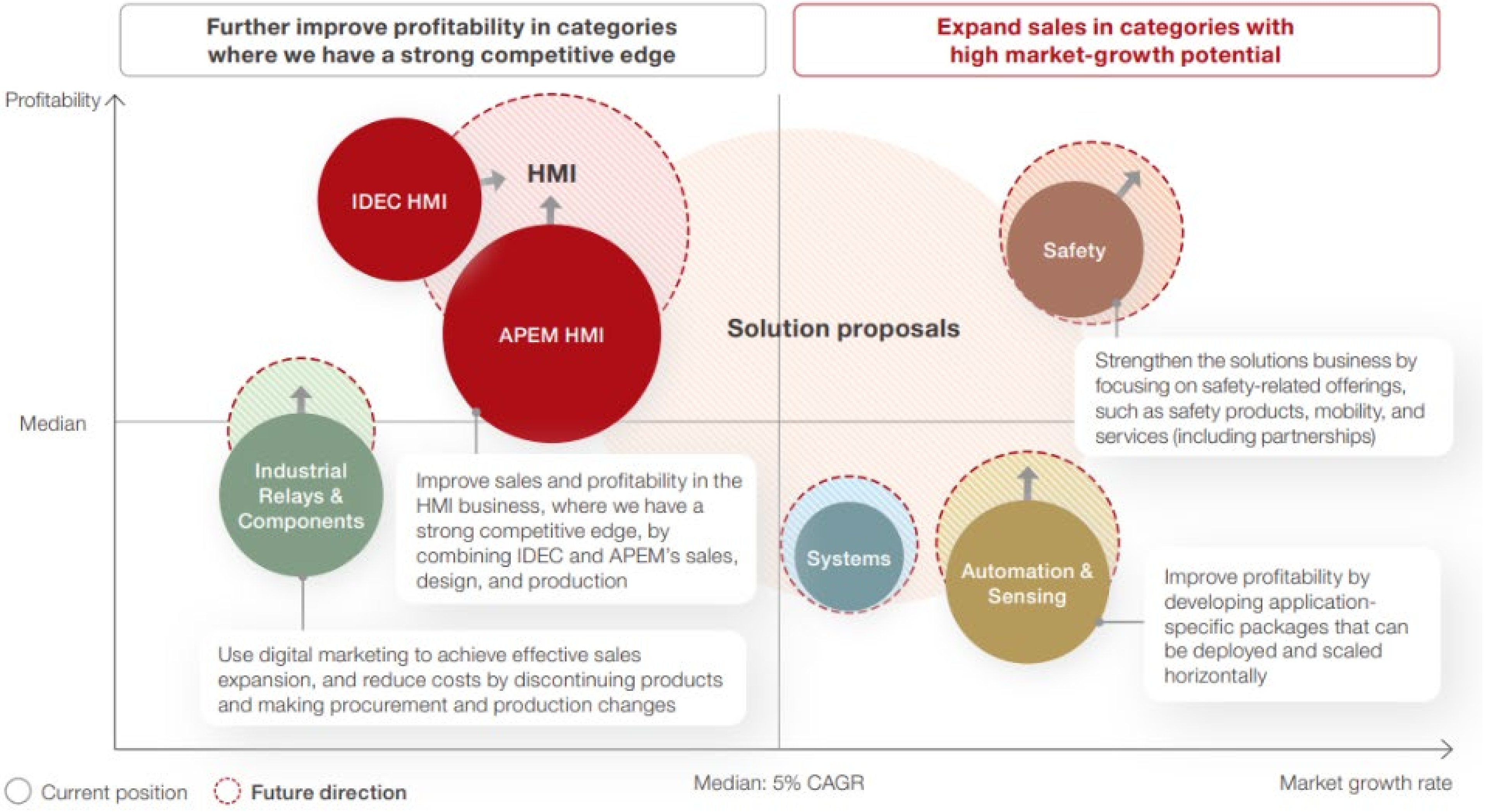
ROIC: 7% or more

Medium-Term Management Plan



Business Strategy: Business Portfolio

- Strong business profitability growth and enhanced solutions in high market growth categories.



Sales Segment by Product

HMI

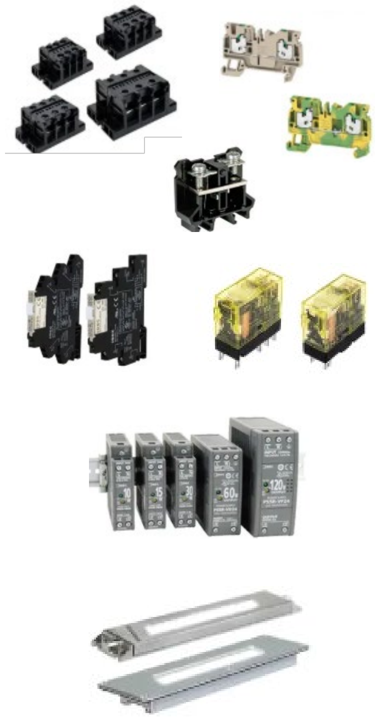
- Industrial switche
- Joystick
- Pilot Lights
- Operator interface
- Safety Commander

IDEC

APEM

Industrial Relays & Components

- Terminal blocks
- Industrial relay/socket
- Switching power supply
- Circuit Protector
- LED illumination units



Automation & Sensing

- Programmable logic controllers
- Sensors
- Assisted Wheel Drive (AWD)
- Safety Wheel Drive (SWD)
- Automatic identification devices

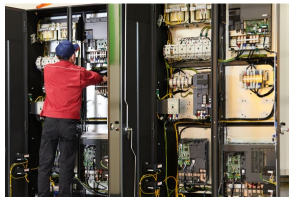
Safety & Explosion Protection

- Safety-related equipment
  - ・Emergency-stop switches
  - ・Enable switches
  - ・Interlock switches
  - ・Safety laser scanners, etc.

- Explosion protection products

Systems

- Control panel
- Collaborative robot system
- Security system
- Other systems



This material contains our plans and performance forecasts, which we have planned and expected in accordance with available information as of August 6, 2026.
Therefore, actual performances may vary from aforementioned plans and expected values due to unforeseeable events and factors.
The original language is Japanese in financial results materials. The English version is translated into the original Japanese version. In the case of any discrepancy between the English translation and the Japanese original, the latter shall prevail.

IDEC CORPORATION
Strategic Planning Division
TEL : +81-6-6398-2505
FAX : +81-6-6398-2587

IDEC